

**Heart of Texas Behavioral Health Network**  
**FY 2027 Initial Budget**

| Account Description                    | Administration | Adult Behavioral Health | Child & Adolescent | IDD       | ECI       | Other Services | FY27 Budget | FY26 Final Budget | Difference |
|----------------------------------------|----------------|-------------------------|--------------------|-----------|-----------|----------------|-------------|-------------------|------------|
| <b>Revenues:</b>                       |                |                         |                    |           |           |                |             |                   |            |
| Rental Revenue                         | -              | -                       | -                  | 24,000    | -         | -              | 24,000      | -                 | 24,000     |
| County Contributions                   | -              | 620,656                 | -                  | -         | -         | -              | 620,656     | 638,656           | (18,000)   |
| Local School Districts                 | -              | -                       | 255,000            | -         | -         | -              | 255,000     | 255,000           | -          |
| City of Waco                           | -              | 45,500                  | -                  | -         | -         | -              | 45,500      | 52,000            | (6,500)    |
| Federal Housing Grants                 | -              | 853,902                 | -                  | -         | -         | -              | 853,902     | 1,038,179         | (184,277)  |
| MH Transportation Pool                 | -              | 166,200                 | -                  | -         | -         | -              | 166,200     | 156,600           | 9,600      |
| Cooper Foundation                      | -              | 16,181                  | 8,418              | 4,860     | 2,684     | -              | 32,143      | -                 | 32,143     |
| HUD Navigator Grant                    | -              | 162,504                 | -                  | -         | -         | -              | 162,504     | 153,522           | 8,982      |
| Espiscopal Foundation Grant            | -              | 375,000                 | -                  | -         | -         | -              | 375,000     | 375,000           | -          |
| Donations                              | -              | -                       | -                  | -         | -         | -              | -           | 11,000            | (11,000)   |
| Moody Foundation                       | -              | -                       | -                  | -         | -         | -              | -           | 50,000            | (50,000)   |
| Seminary of the Southwest Project      | -              | -                       | 16,827             | -         | -         | -              | 16,827      | 133,000           | (116,173)  |
| Aspen Grant                            | -              | -                       | -                  | -         | -         | -              | -           | 120,000           | (120,000)  |
| Diversion Center-Medical Clearance     | -              | 100,000                 | -                  | -         | -         | -              | 100,000     | 144,000           | (44,000)   |
| EOAC Grant                             | -              | -                       | 215,000            | -         | -         | -              | 215,000     | -                 | 215,000    |
| PATH                                   | -              | 160,428                 | -                  | -         | -         | -              | 160,428     | 134,967           | 25,461     |
| HHSC-HB13 Regional Services Expansion  | -              | 300,000                 | 988,747            | -         | -         | -              | 1,288,747   | 1,290,293         | (1,546)    |
| HHSC Substance Use                     | -              | 480,000                 | -                  | -         | -         | -              | 480,000     | 599,540           | (119,540)  |
| LOSS Grant                             | -              | 78,297                  | -                  | -         | -         | -              | 78,297      | 78,297            | -          |
| Private Insurance                      | -              | 346,916                 | 56,320             | 26,632    | 101,000   | -              | 530,868     | 532,766           | (1,898)    |
| Client Fees                            | -              | 52,490                  | 21,748             | 64,946    | 25,925    | -              | 165,109     | 176,171           | (11,062)   |
| CHIP                                   | -              | -                       | 69,241             | -         | 20,000    | -              | 89,241      | 38,000            | 51,241     |
| Medicare                               | -              | 40,116                  | -                  | 10,150    | -         | -              | 50,266      | 62,296            | (12,030)   |
| Medicaid Card                          | -              | 312,733                 | 773,957            | 71,208    | -         | -              | 1,157,898   | 747,038           | 410,860    |
| MH Case Management                     | -              | 98,538                  | 972,000            | -         | -         | -              | 1,070,538   | 1,083,449         | (12,911)   |
| IDD Service Coordination               | -              | -                       | -                  | 1,427,462 | -         | -              | 1,427,462   | 1,402,231         | 25,231     |
| ECI-Targeted Case Management           | -              | -                       | -                  | -         | 92,000    | -              | 92,000      | 120,500           | (28,500)   |
| IDD-Hab Coordination                   | -              | -                       | -                  | 450,528   | -         | -              | 450,528     | 425,000           | 25,528     |
| Rehabilitative Services                | -              | 510,347                 | 695,584            | 4,000     | -         | -              | 1,209,931   | 1,246,098         | (36,167)   |
| ECI-Specialized Skills Training        | -              | -                       | -                  | -         | 1,111,500 | -              | 1,111,500   | 1,360,000         | (248,500)  |
| Medicaid Administrative Claiming       | -              | 576,046                 | 175,000            | 285,000   | 208,328   | -              | 1,244,374   | 1,079,585         | 164,789    |
| YES Waiver                             | -              | -                       | 80,583             | -         | -         | -              | 80,583      | 88,449            | (7,866)    |
| ICF/ID                                 | -              | -                       | -                  | -         | -         | -              | -           | 403,364           | (403,364)  |
| Medical Records                        | -              | -                       | -                  | -         | -         | -              | -           | 7,000             | (7,000)    |
| TCOOMMI                                | -              | 1,300,838               | 75,000             | -         | -         | -              | 1,375,838   | 1,066,210         | 309,628    |
| IDD Day Program                        | -              | -                       | -                  | 64,902    | -         | -              | 64,902      | 47,000            | 17,902     |
| Encircle Project                       | -              | -                       | 75,000             | -         | -         | -              | 75,000      | 75,000            | -          |
| Juvenile Justice Grant                 | -              | -                       | 82,400             | -         | -         | -              | 82,400      | 82,400            | -          |
| Interest Income                        | -              | -                       | -                  | -         | -         | 90,000         | 90,000      | 85,000            | 5,000      |
| HHSC-MH General Revenue                | -              | 17,593,204              | 996,368            | -         | -         | 150,000        | 18,739,572  | 16,285,925        | 2,453,647  |
| Senate Bill 292-Rural Justice Involved | -              | 337,088                 | -                  | -         | -         | -              | 337,088     | 337,088           | -          |
| Crisis Call Diversion Program          | -              | 543,479                 | -                  | -         | -         | -              | 543,479     | 554,000           | (10,521)   |
| HHSC-IDD General Revenue               | -              | -                       | -                  | 1,969,029 | -         | -              | 1,969,029   | 1,969,299         | (270)      |

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| HHSC-ECI General Revenue                  | -              | -                       | -                  | -         | 2,263,112 | -              | 2,263,112   | 1,809,610         | 453,502    |
| VA Per Diem                               | -              | 115,200                 | -                  | -         | -         | -              | 115,200     | 100,000           | 15,200     |
| Veterans Grants                           | -              | 389,431                 | -                  | -         | -         | -              | 389,431     | 394,431           | (5,000)    |
| PASSR Evaluations                         | -              | -                       | -                  | 5,753     | -         | -              | 5,753       | 29,825            | (24,072)   |
| OBRA-PASRR Specialized Svcs               | -              | -                       | -                  | 564,957   | -         | -              | 564,957     | 633,211           | (68,254)   |
| MH Block Grant                            | -              | 357,990                 | 92,157             | -         | -         | -              | 450,147     | 450,147           | -          |
| TANF Block Grant                          | -              | 21,384                  | 115,378            | -         | -         | -              | 136,762     | 136,762           | -          |
| Title XX Block Grant                      | -              | 64,417                  | -                  | -         | -         | -              | 64,417      | 64,417            | -          |
| TCRFT                                     | -              | -                       | -                  | -         | -         | -              | -           | -                 | -          |
| SAMHSA Grant-Closing the Gaps             | -              | -                       | -                  | -         | -         | -              | -           | -                 | -          |
| Basic Center Grant                        | -              | -                       | 255,850            | -         | -         | -              | 255,850     | 151,530           | 104,320    |
| HUD-Youth Homeless Project                | -              | -                       | 956,037            | -         | -         | -              | 956,037     | 830,000           | 126,037    |
| Office of the Governor-Hope Shelter Grant | -              | -                       | -                  | -         | -         | -              | -           | 68,211            | (68,211)   |
| Youth Crisis Outreach Team                | -              | -                       | 1,382,248          | -         | -         | -              | 1,382,248   | 874,985           | 507,263    |
| YPU Grant                                 | -              | -                       | 405,929            | -         | -         | -              | 405,929     | 405,929           | -          |
| ARPA-Mobile Crisis Outreach Team          | -              | -                       | -                  | -         | -         | -              | -           | -                 | -          |
| Smart Grant                               | -              | -                       | 601,755            | -         | -         | -              | 601,755     | 948,283           | (346,528)  |
| HHSC-Children's Crisis Respite            | -              | -                       | 230,848            | -         | -         | -              | 230,848     | 230,848           | -          |
| HHSC-Coordinated Specialty Care           | -              | -                       | 378,500            | -         | -         | -              | 378,500     | 378,500           | -          |
| 1115 Waiver-Charity Care Pool             | -              | 3,784,357               | 1,565,643          | -         | -         | -              | 5,350,000   | 4,958,848         | 391,152    |
| 1115 Waiver-Directed Payment Program      | -              | 1,108,241               | 1,038,874          | -         | -         | -              | 2,147,115   | 2,068,061         | 79,054     |
| <b>Total Revenues</b>                     | -              | 30,911,483              | 12,580,412         | 4,973,427 | 3,824,549 | 240,000        | 52,529,871  | 49,037,521        | 3,492,350  |

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| <b>Expenditures:</b>                  |                  |                         |                    |                  |                  |                |                   |                   |                  |
| Salaries & Wages                      | 3,740,149        | 13,466,307              | 7,178,139          | 2,555,913        | 2,367,903        | 51,500         | 29,359,911        | 28,504,988        | 854,923          |
| Overtime                              | 7,155            | 230,156                 | 53,985             | 6,435            | 10,349           | 14             | 308,094           | 262,433           | 45,661           |
| Lapsed Salaries                       | (148,765)        | (526,589)               | (279,069)          | (101,084)        | (93,764)         | (2,060)        | (1,151,331)       | (1,550,786)       | 399,455          |
| FICA Tax                              | 286,121          | 1,023,552               | 549,126            | 195,527          | 181,144          | 3,940          | 2,239,410         | 2,170,298         | 69,112           |
| Worker's Compensation                 | 9,902            | 35,418                  | 19,003             | 6,768            | 6,269            | 136            | 77,496            | 75,103            | 2,393            |
| Unemployment                          | 6,337            | 21,963                  | 12,264             | 4,696            | 3,634            | 90             | 48,984            | 50,132            | (1,148)          |
| Health Insurance                      | 558,946          | 1,843,355               | 1,169,758          | 424,757          | 298,386          | 8,375          | 4,303,577         | 4,089,521         | 214,056          |
| Dental Insurance                      | 18,581           | 61,280                  | 38,886             | 14,121           | 9,919            | 278            | 143,065           | 142,774           | 291              |
| EAP                                   | 2,003            | 6,604                   | 4,191              | 1,522            | 1,069            | 30             | 15,419            | 15,388            | 31               |
| Identity Protection                   | 9,611            | 31,698                  | 20,114             | 7,304            | 5,131            | 144            | 74,002            | 73,849            | 153              |
| Short Term Disability                 | 16,018           | 52,829                  | 33,523             | 12,172           | 8,551            | 240            | 123,333           | 123,082           |                  |
| 401K Match                            | 369,933          | 1,292,311               | 708,593            | 255,594          | 227,950          | 5,150          | 2,859,531         | 2,737,865         | 121,666          |
| Life Insurance                        | 1,842            | 6,030                   | 3,771              | 1,399            | 983              | 28             | 14,053            | 14,037            | 16               |
|                                       |                  |                         |                    |                  |                  |                |                   |                   |                  |
| <b>Total Personnel Expenditures</b>   | <b>4,877,833</b> | <b>17,544,914</b>       | <b>9,512,284</b>   | <b>3,385,124</b> | <b>3,027,524</b> | <b>67,865</b>  | <b>38,415,544</b> | <b>36,708,684</b> | <b>1,706,609</b> |
|                                       |                  |                         |                    |                  |                  |                |                   |                   |                  |
| COBRA Admin Fee                       | 3,780            | -                       | -                  | -                | -                | -              | 3,780             | -                 | 3,780            |
| Consultants & Professionals           | 397,039          | 654,991                 | 176,557            | 11,937           | 7,900            | 92             | 1,248,516         | 534,304           | 714,212          |
| Medifax Lookups                       | -                | 6,078                   | -                  | -                | -                | -              | 6,078             | 5,786             | 292              |
| Travel Costs                          | 15,850           | 36,939                  | 36,581             | 9,862            | 36,758           | 2,340          | 138,330           | 89,676            | 48,654           |
| Medication Costs                      | -                | 234,069                 | 1,555              | -                | -                | -              | 235,624           | 251,550           | (15,926)         |
| Food                                  | 968              | 4,061                   | 3,964              | 62               | -                | 9,488          | 18,543            | 40,999            | (22,456)         |
| Office Supplies                       | 9,139            | 26,762                  | 9,884              | 4,165            | 1,424            | 71             | 51,445            | 186,627           | (135,182)        |
| Miscellaneous Supplies                | 34,172           | 64,520                  | 3,557              | 1,155            | 473              | 293            | 104,170           | 35,460            | 68,710           |
| Recreational Supplies                 | -                | 1,620                   | 5,287              | 427              | -                | -              | 7,334             | 2,958             | 4,376            |
| Client Needs                          | -                | 10,104                  | 25,054             | 2,327            | -                | -              | 37,485            | 31,260            | 6,225            |
| Client Rental Assistance              | -                | 805,359                 | 158,089            | -                | -                | -              | 963,448           | 1,238,752         | (275,304)        |
| Janitorial Supplies                   | 10,820           | 31,909                  | 6,470              | 10,350           | 1,634            | 156            | 61,339            | 31,394            | 29,945           |
| Laundry & Cleaning Supplies           | 12               | 226                     | 881                | -                | -                | -              | 1,119             | 2,267             | (1,148)          |
| Seminars & Meetings                   | 17,966           | 5,639                   | 7,926              | 1,987            | 829              | 21,210         | 55,557            | 25,728            | 29,829           |
| Medical Supplies                      | 117              | 11,077                  | 1,324              | 450              | -                | -              | 12,968            | 13,084            | (116)            |
| Public Information                    | 7,322            | 13,315                  | 6,460              | -                | -                | 4,674          | 31,771            | 28,240            | 3,531            |
| Staff Recruitment                     | 14,422           | 4,064                   | 3,322              | 521              | 331              | 111            | 22,771            | 23,317            | (546)            |
| Equipment & Furniture-Non-Depreciable | 18,695           | 61,817                  | 9,978              | 10,942           | 13               | -              | 101,445           | 65,783            | 35,662           |
| Equipment & Furniture Lease (ISF)     | 107,274          | 4,280                   | 6,534              | 2,575            | 50               | -              | 120,713           | 119,341           | 1,372            |
| Equipment & Furniture Rental          | 29,068           | 71,390                  | 14,631             | 11,161           | 1,793            | -              | 128,043           | 36,914            | 91,129           |
| Equipment & Furniture Maintenance     | 1,955            | 1,284                   | 316                | 9                | -                | -              | 3,564             | 6,573             | (3,009)          |
| Building Rent                         | 1,324            | -                       | 843                | -                | 107              | -              | 2,274             | 1,440             | 834              |
| Building Lease (ISF)                  | 4,248            | 107,002                 | 42,288             | 13,817           | 275              | -              | 167,630           | 164,697           | 2,933            |
| Building Repair & Maintenance         | 74,707           | 403,445                 | 58,741             | 93,741           | 11,598           | 1,000          | 643,232           | 393,642           | 249,590          |
| Vehicle Lease (ISF)                   | 17,146           | 7,757                   | -                  | -                | -                | -              | 24,903            | 30,196            | (5,293)          |
| Vehicle Lease-Enterprise              | 30,693           | 154,964                 | 174,910            | 51,578           | 101,886          | 3,614          | 517,645           | 392,615           | 125,030          |
| Vehicle Gas & Oil                     | 13,779           | 40,716                  | 34,117             | 21,239           | 32,267           | 78             | 142,196           | 130,523           | 11,673           |

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| Vehicle Repair & Maintenance             | 20,889         | 27,268                  | 9,765              | 6,794     | 10,749    | (2,754)        | 72,711      | 141,885           | (69,174)   |
| Direct Care Contracts                    | 27,327         | 5,683,208               | 309,175            | 571,851   | 2,800     | -              | 6,594,361   | 5,781,067         | 813,294    |
| Utilities                                | 49,702         | 279,407                 | 57,961             | 52,231    | 11,516    | 1,022          | 451,839     | 484,261           | (32,422)   |
| Telecommunications                       | 53,293         | 210,722                 | 96,269             | 55,562    | 29,025    | 677            | 445,548     | 480,026           | (34,478)   |
| Postage & Shipping                       | 7,079          | 6,813                   | 1,344              | 1,045     | 1,267     | -              | 17,548      | 16,136            | 1,412      |
| Lab Fees                                 | -              | 6,921                   | 327                | 127       | 137       | -              | 7,512       | 9,262             | (1,750)    |
| Client Transportation                    | -              | 5,122                   | 10,738             | 176       | -         | -              | 16,036      | 10,135            | 5,901      |
| Annual Audit                             | 69,500         | -                       | -                  | -         | -         | -              | 69,500      | 64,500            | 5,000      |
| Insurance-Liab/Property                  | 67,711         | 233,575                 | 89,372             | 127,162   | 48,887    | 1,101          | 567,808     | 537,930           | 29,878     |
| Dues to Professional Organizations       | 4,929          | 7,957                   | 888                | -         | -         | 52,907         | 66,681      | 55,156            | 11,525     |
| Library                                  | 132            | 165                     | -                  | 70        | -         | -              | 367         | 2,889             | (2,522)    |
| Miscellaneous                            | 3,057          | 124,385                 | 16,943             | 10,781    | 389       | 3,039          | 158,594     | 92,015            | 66,579     |
| Quality Assurance Fees                   | -              | -                       | -                  | -         | -         | -              | -           | 27,414            | (27,414)   |
| Educational Activities                   | 4,056          | 2,374                   | 337                | 2,497     | -         | -              | 9,264       | 14,183            | (4,919)    |
| Recreational Activities                  | -              | -                       | 400                | -         | 467       | -              | 867         | 600               | 267        |
| Computer Services                        | 697,122        | 20,565                  | 15,680             | 42,352    | 1,382     | -              | 777,101     | 697,783           | 79,318     |
| Interest Expense                         | -              | -                       | -                  | -         | -         | -              | -           | 16,126            | (16,126)   |
| Bad Debt Expense                         | -              | -                       | -                  | -         | -         | -              | -           | 5,143             | (5,143)    |
| Bond Issuance Expense                    | -              | -                       | -                  | -         | -         | 6,667          | 6,667       | 9,200             | (2,533)    |
| <b>Total Other Expenditures</b>          | 1,815,293      | 9,371,870               | 1,398,468          | 1,118,953 | 303,957   | 105,786        | 14,114,327  | 12,328,837        | 1,785,490  |
| <b>Total Direct Expenditures</b>         | 6,693,126      | 26,916,784              | 10,910,752         | 4,504,077 | 3,331,481 | 173,651        | 52,529,871  | 49,037,521        | 3,492,099  |
| <b>Admin Allocation</b>                  | (6,693,126)    | 3,930,420               | 1,593,194          | 657,689   | 486,466   | 25,357         | -           | -                 | -          |
| <b>Total Expenditures</b>                | -              | 30,847,204              | 12,503,946         | 5,161,766 | 3,817,947 | 199,008        | 52,529,871  | 49,037,521        | 3,492,350  |
| <b>Revenue Over/(Under) Expenditures</b> | -              | 64,279                  | 76,466             | (188,339) | 6,602     | 40,992         | -           | -                 | -          |